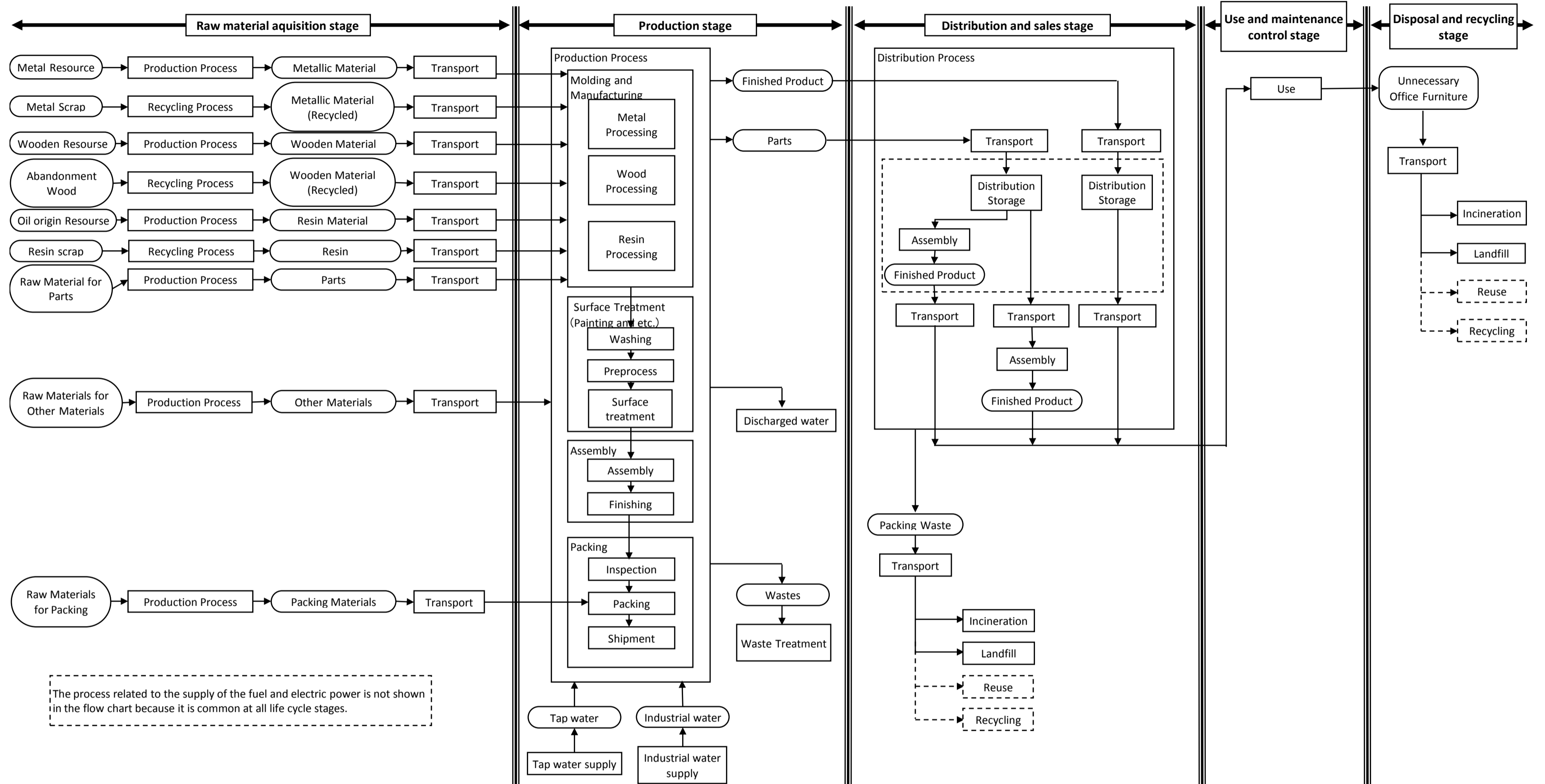


Annex A: Life Cycle Flow Chart

(Provisional Translation)  
PA-AK-01 Office furniture (Dec. 2, 2009)



This flow chart shows the life cycle of general office furniture.  
The CFP calculation should be based on the actual production process and unused processes may be omitted from the calculation.